


CERTIFICATION

I certify and swear under penalty of law that I have read and know the contents of this application, including the Franchise Disclosure Document with an issuance date of July 24, 2020, attached as an exhibit, and that all material facts stated in all those documents are accurate and those documents do not contain any material omissions. I further certify that I am duly authorized to make this certification on behalf of the Franchisor and that I do so upon my personal knowledge.

Signed at Nashville, Tennessee on July 24, 2020

HARRIS RESEARCH, INC.



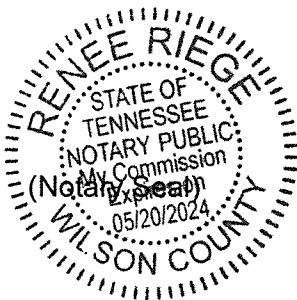
Curt Arnold
Chief Financial Officer

STATE OF TENNESSEE)

COUNTY OF DAVIDSON)

On this 24th day of July, 2020, before me Renee Riege, personally appeared Curt Arnold known to me to be the Chief Financial Officer, respectively, of the above named corporation, and that he, as such officer, being authorized so to do, executed the foregoing instrument for the purpose therein contained, by signing the name of the corporation by himself as such officer.

IN WITNESS WHEREOF I have hereunto set my hand and official seal.





Notary Public

My Commission Expires: 05/20/2024

HARRIS RESEARCH, INC. / CHEM-DRY

FRANCHISOR'S COSTS AND SOURCE OF FUNDS

1. Disclose the Franchisor's total costs for performing its pre-opening obligations to provide goods or services in connection with establishing each franchised business, including real estate, improvements, equipment, inventory, training and other items stated in the offering:

<u>Category</u>	<u>Costs</u>
Real Estate	N/A
Improvements	N/A
Equipment, Inventory, Training	\$14,340 - \$37,275
Marketing & Other Support	\$2,900
Totals	\$17,240 - \$40,175

Costs can vary depending on the Equipment package selected by the franchisee.

2. State separately the sources of all required funds:

HRI's general funds provide the source for the acquisition of these items. HRI does not anticipate any need for borrowings or contributions to capital in connection with the sale of the franchise.

UNIFORM FRANCHISE CONSENT TO SERVICE OF PROCESS



Harris Research, Inc., a corporation organized under the laws of the State of Utah, (the "Franchisor"), irrevocably appoints the officers of the States designated below and their successors in those offices, its attorney in those States for service of notice, process or pleading in an action or proceeding against it arising out of or in connection with the sales of franchises, or a violation of the franchise laws of that State, and consents that an action or proceeding against it may be commenced in a court of competent jurisdiction and proper venue within that State by service of process upon this officer with the same effect as if the undersigned was organized or created under the laws of that State and had lawfully been served with process in that State. We have checked below each state in which this application is or will be shortly on file, and provided a duplicate original bearing an original signature to each state.

- California: Commissioner of Business Oversight
North Dakota: Securities Commissioner
Hawaii: Commissioner of Securities
Rhode Island: Director of Business Regulation
Illinois: Attorney General
South Dakota: Director of the Division of Securities
Indiana: Secretary of State
Virginia: Clerk, Virginia State Corporation Commission
Maryland: Securities Commissioner
Washington: Director of Financial Institutions
Minnesota: Commissioner of Commerce
Wisconsin: Administrator, Division of Securities, Department of Financial Institutions
New York: Secretary of State

Please mail or send a copy of any notice, process or pleading served under this consent to:

Melanie Parker, Harris Research, Inc., 124 12th Ave., South, Suite 300, Nashville, TN 37203

HARRIS RESEARCH, INC.

By: [Signature]
Curt Arnold

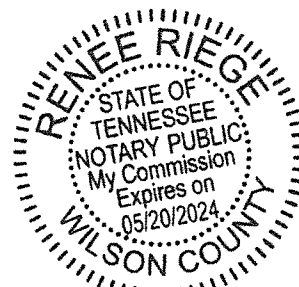
STATE of TENNESSEE
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IN WITNESS WHEREOF I have hereunto set my hand and official seal.

[Signature]
Notary Public

(Notarial Seal)
My Commission Expires: 05/20/2024



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