



FRANCHISE DISCLOSURE DOCUMENT

TAB Boards International, Inc.
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TAB Boards International, Inc. offers franchises for the operation of a business that uses licensed methods (the "Licensed Methods") under certain trademarks (the "Trademarks") to (i) form advisory boards ("TAB Boards") of business leaders ("TAB Members"), (ii) facilitate monthly meetings of TAB Boards ("TAB Board Meetings"), and (iii) provide business coaching sessions (collectively, a "TAB Business"). TAB Members participate in TAB Board Meetings or receive business coaching. TAB Business franchisees also may generate revenue through (i) tools and programs we introduce, develop, or promote, and (ii) providing ancillary business services (collectively, "Additional Revenue From the TAB Opportunity").

There are three different franchise models you may select. The first franchise model is the "major metropolitan area" TAB Business franchise (the "MM TAB Business Franchise"). The total investment necessary to begin operation of an MM TAB Business Franchise ranges from \$84,873.00 to \$108,048.00. This includes between \$75,748.00 to \$90,323.00 that must be paid to the franchisor. The second franchise model is the "non-major metropolitan area" TAB Business franchise (the "NMM TAB Business Franchise"). The total investment necessary to begin operation of an NMM TAB Business Franchise ranges from \$67,873.00 to \$91,048.00. This includes between \$58,748.00 to \$73,323.00 that must be paid to the franchisor. The third franchise model is the "small" TAB Business franchise (the "Small TAB Business Franchise"). The total investment necessary to begin operation of a Small TAB Business Franchise ranges from \$57,873.00 to \$81,048.00. This includes between \$48,748.00 to \$63,323.00 that must be paid to the franchisor.

This Franchise Disclosure Document summarizes certain provisions of your franchise agreement and other information in plain English. Read this Franchise Disclosure Document and all accompanying agreements carefully. You must receive this Franchise Disclosure Document at least fourteen (14) calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

You may wish to receive your Franchise Disclosure Document in another format that is more convenient for you. To discuss the availability of a Franchise Disclosure Document in different formats, contact Seamus M. Ryan, TAB Boards International, Inc., 11031 Sheridan Boulevard, Westminster, Colorado 80020 (303) 839-1200.

The terms of your contract will govern your franchise relationship. Don't rely on the Franchise Disclosure Document alone to understand your contract. Read all of your contract carefully. Show your contract and this Franchise Disclosure Document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this Franchise Disclosure Document can help you make up your mind. More information on franchising, such as "A Consumer's Guide to Buying a Franchise," which can help you understand how to use this Franchise Disclosure Document, is available from the Federal Trade Commission. You can contact the FTC at (877) FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue NW, Washington, D.C. 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Issuance Date of this Franchise Disclosure Document: April 1, 2021.



How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales,
	costs, profits, or losses. You should also try to obtain this
	information from others, like current and former
	franchisees. You can find their names and contact
	information in Exhibits E and F.
How much will I need to	Items 5 and 6 list fees you will be paying to the franchisor
invest?	or at the franchisor's direction. Item 7 lists the initial
	investment to open. Item 8 describes the suppliers you
	must use.
Does the franchisor have	Exhibit G includes financial statements. Review these
the financial ability to	statements carefully.
provide support to my	
business?	
Is the franchise system	Item 20 summarizes the recent history of the number of
stable, growing, or	company-owned and franchised outlets.
shrinking?	
Will my business be the	Item 12 and the "territory" provisions in the franchise
only TAB Business in my	agreement describe whether the franchisor and other
area?	franchisees can compete with you.
Does the franchisor have a	Items 3 and 4 tell you whether the franchisor or its
troubled legal history?	management have been involved in material litigation or
	bankruptcy proceedings.
What's it like to be a TAB	Exhibits E and F list current and former franchisees. You
Business franchisee?	can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for.
	Review all 23 Items and all Exhibits in this disclosure
	document to better understand this franchise opportunity.
	See the Table of Contents.



What You Need to Know About Franchising Generally

<u>Continuing responsibility to pay fees</u>. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

<u>Supplier restrictions</u>. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

<u>Operating restrictions</u>. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

<u>Competition from franchisor</u>. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

<u>When your franchise ends</u>. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit A.

Your state may also have laws that require special disclosures or amendments be made to your frnachise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

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